

**3rd 'Alvin C. York' Regiment
Tennessee State Guard**

Intelligence Report

February 2012



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MAJ(TN), MI
3rd Regiment, S2**



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Imminent Threat Alert

Warns of a credible, specific, and impending terrorist threat against the United States.

Elevated Threat Alert

Warns of a credible terrorist threat against the United States.

1. Mission

Security and Threat Analysis to East Tennessee Area of Operations

2. Situation and Considerations:

A. Characteristics of Area of Operations

A.1 Weather and Climate Predictions

Deep South

Predictions for February 2012



Temperature 43° (3° below avg.)

Precipitation 4" (1" above avg. north, 3" below south)

Feb 1-3: Sunny, cool;

Feb 4-8: Showers, then sunny, mild;

Feb 9-13: Rain and snow north; t-storms, warm south;

Feb 14-19: Sunny, cold;

Feb 20-25: Rain, then sunny, warm;

Feb 26-29: Rain, then cold.



Knoxville Temperature	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual
Avg. Temperature	36	40	49	58	65.4	73.2	77	76	70	58.4	49	40	57.6
Avg. Max Temperature	46	51	61	70	77.6	84.5	87	86.7	81	70.6	60	50	68.9
Avg. Min Temperature	26	29	37	45	53.1	61.8	66	65.3	59	46	38	30	46.3
Knoxville Precipitation	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual
Precipitation (inches)	4.2	4.1	5.1	3.7	4.1	4	4.7	3.1	3.1	2.8	3.8	4.5	47.1
Days with Precipitation 0.01 inch or More	12	11	13	11	11	11	11	9	8	8	10	11	127
Monthly Snowfall (inches)	3.9	3.4	1.7	0.4	< 0.05	< 0.05	0	< 0.05	0	< 0.05	0.6	1.5	11.5
Other Knoxville Weather Indicators	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual
Average Wind Speed	7.7	8	8.4	8.4	6.8	6.3	6	5.5	5.6	5.7	6.7	7.2	6.9
Avg. Relative Humidity	60	72	70	68	69.5	73	75	76.5	76	74.5	71	71	75

Bristol - Johnson City Temperature	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual
Avg. Temperature	34	37	47	55	63.4	71.1	74	74	67.9	57	47	38	55.5
Avg. Max Temperature	44	48	59	67	75.2	82.2	85	84	79.1	69	58	48	66.6
Avg. Min Temperature	24	27	35	43	51.6	59.9	64	63	56.6	44	36	28	44.4
Bristol - Johnson City Precipitation	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual
Precipitation (inches)	3.2	3.4	3.7	3.3	3.8	3.5	4.3	3.2	3.3	2.6	2.9	3.4	40.7
Days with Precipitation 0.01 inch or More	14	12	13	11	12	11	12	10	8	8	10	12	134
Monthly Snowfall (inches)	5.2	4.2	2.3	0.4	< 0.05	< 0.05	0	0	< 0.05	0	0.9	2.6	15.6
Other Bristol - Johnson City Weather Indicators	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual
Average Wind Speed	6.4	6.6	7.2	6.9	5.3	4.7	4.3	3.9	4.3	4.6	5.5	5.8	5.5
Avg. Relative Humidity	59	72	69	67	69.5	73	75	77	76.5	74	69	70	74



A.2 Moon and Sun Times - Knoxville Times*

Moon

Date	Moonrise	Moonset	Illuminated	Phase
1-Feb-12	-	0219	67.40%	
	1232	-		
2-Feb-12	-	0313	76.40%	
	1318	-		
3-Feb-12	-	0406	84.50%	
	1409	-		
4-Feb-12	-	0455	91.30%	
	1506	-		
5-Feb-12	-	0541	96.30%	
	1606	-		
6-Feb-12	-	0622		
	1710	-		
7-Feb-12	-	0701	99.30%	Full Moon at 1654
	1816	-		
8-Feb-12	-	0736	99.70%	
	1923	-		
9-Feb-12	-	0811	97.40%	
	2031	-		
10-Feb-12	-	0845	92.40%	
	2139	-		
11-Feb-12	-	0920	85.00%	
	2247	-		
12-Feb-12	-	0957	75.50%	
	2356	-		
13-Feb-12		1039	64.60%	
14-Feb-12	0104	1125	52.90%	Third Quarter at 1204
15-Feb-12	0210	1217	41.10%	
16-Feb-12	0311	1315	30.00%	
17-Feb-12	0406	1416	20.10%	
18-Feb-12	0454	1520	11.90%	
19-Feb-12	0536	1623	5.70%	
20-Feb-12	0613	1726	1.80%	
21-Feb-12	0646	1827	0.20%	New Moon at 1735
22-Feb-12	0717	1926	0.90%	
23-Feb-12	0746	2023	3.60%	
24-Feb-12	0815	2120	8.20%	
25-Feb-12	845	2217	14.40%	
26-Feb-12	0916	2313	21.90%	



Date	Moonrise	Moonset	Illuminated	Phase
27-Feb-12	0951	-	30.40%	
28-Feb-12	-	0008	39.70%	
	1029	-		
29-Feb-12	-	0102	49.40%	First Quarter at 2022

Sun

Date	Sunrise	Sunset
1-Feb-12	0737	1802
2-Feb-12	0736	1803
3-Feb-12	0735	1804
4-Feb-12	0734	1805
5-Feb-12	0733	1806
6-Feb-12	0732	1807
7-Feb-12	0732	1809
8-Feb-12	0731	1810
9-Feb-12	0730	1811
10-Feb-12	0729	1812
11-Feb-12	0728	1813
12-Feb-12	0727	1814
13-Feb-12	0726	1815
14-Feb-12	0725	1816
15-Feb-12	0723	1817
16-Feb-12	0722	1818
17-Feb-12	0721	1819
18-Feb-12	0720	1820
19-Feb-12	0719	1821
20-Feb-12	0718	1822
21-Feb-12	0717	1823
22-Feb-12	0715	1824
23-Feb-12	0714	1825
24-Feb-12	0713	1826
25-Feb-12	0712	1826
26-Feb-12	0710	1827
27-Feb-12	0709	1828
28-Feb-12	0708	1829
29-Feb-12	0707	1830

***Note:** To get times for Johnson City subtract 6 minutes from the listed times. To get times for Nashville subtract one hour to account for the time zone change and then add 11 minutes. (Sunrise at 0701 in Johnson City occurs at 0707 in Knoxville and 0618 CST in Nashville).



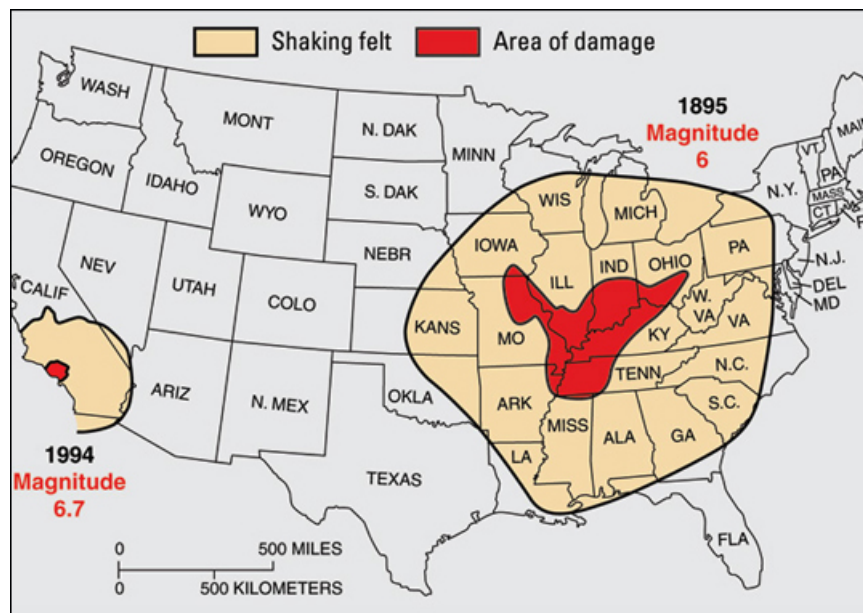
A.3 Terrain

East Tennessee

The Tennessee Valley is impacted by two significant intraplate seismic zones: the New Madrid Seismic Zone of the central Mississippi Valley; and the Southern Appalachian Seismic Zone, which extends from Alabama to Virginia. The New Madrid Seismic Zone (NMSZ) exhibits the highest seismic activity rate of any area in the United States east of the Rocky Mountains. The Southern Appalachian Seismic Zone (SASZ), in particular the portion from northwestern Georgia through **most of eastern Tennessee**, is the next most active seismic region in the eastern U.S. The most active portion of the SASZ during the past 15 years, and perhaps longer, extends from northwestern Georgia through **east Tennessee**, here after termed the East Tennessee Seismic Zone (ETSZ). The largest known earthquake in the ETSZ was the **1973 Alcoa, Tennessee** earthquake which had a magnitude of only 4.6.

New Madrid Zone

People in a vast seismic zone in the southern and midwestern United States would face catastrophic damage if a major earthquake struck there and should ensure that builders keep that risk in mind, a government report said on Thursday (20 Nov 2008). The Federal Emergency Management Agency said if earthquakes strike in what geologists define as the **New Madrid Seismic Zone**, they would cause "the highest economic losses due to a natural disaster in the United States." FEMA predicted a large earthquake would cause "widespread and catastrophic physical damage" across Alabama, Arkansas, Illinois, Indiana, Kentucky, Mississippi, Missouri and **Tennessee** -- home to some 44 million people. **Tennessee is likely to be hardest hit**, according to the study that sought to gauge the impact of a 7.7 magnitude earthquake in order to guide the government's response. **In Tennessee alone, it forecast hundreds of collapsed bridges, tens of thousands of severely damaged buildings and a half a million households without water.** Transportation systems and hospitals would be wrecked, and police and fire departments impaired, the study said.



http://www.semp.us/publications/biot_reader.php?BiotID=566

New Madrid Zone – Updates



The implications of a destructive earthquake in the New Madrid seismic zone covering eight Midwestern and Southeastern states are far greater than even previous worst case scenarios have predicted, according to a study released June 25 by the University of Illinois.

The study, titled Impact of New Madrid Seismic Zone Earthquakes on the Central USA, commissioned by the Federal Emergency Management agency (FEMA), found that a 7.7 magnitude earthquake could leave at least 3,500 dead, more than 80,000 injured and render at least seven million temporarily homeless. Particularly hard hit would be St. Louis and **Memphis** -- the two largest cities near the fault.

Perhaps most disturbingly the report found that emergency managers and first responders in the states and locales likely to be most affected by the potential earthquake were not ready to effectively respond to such an earthquake in a myriad of ways including, sheltering for the homeless, repairing and retrofitting bridges, and maintaining transportation systems.

<http://www.hstoday.us/content/view/13821/128/>

Time Zones - Tennessee



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CST/CDT – SIERRA ← → EST/EDT – ROMEO

The Time Zone Changes from EST/EDT – ROMEO to CST/CDT – SIERRA at the western border of the counties in **Red** – Scott, Morgan, Roane, Rhea & Hamilton

A.4 Regional Road Construction

Middle Tennessee

DAVIDSON COUNTY, Bridge Construction on Gallatin Rd. over the CSX Railroad

- **From now through November 2012**, Gallatin Rd. will be reduced to one lane in each direction in this area.

DAVIDSON/SUMNER COUNTIES, Miscellaneous Safety Improvements



Local Program Project-Gateway (Korean Veterans) Blvd.

- **From now through December 2012**, Traffic on 8th Ave. south and north will be reduced to one lane approaching the Lafayette St. intersection in order to construct roundabout.

TDOT Bridge Inspections:

Davidson County

TDOT Utilities

- **Now through Thursday February 16, 7PM-6AM**, On 4th Ave. South in Davidson County. This request, by Nashville Electric Service, installation of a duct bank from intersection of 4th Ave. South & McCann Street for approx. 220' & open-cut across 4th Ave. South.
- **Tuesday January 17 through Thursday March 1, 9AM-7PM**, On SR-65, Whites Creek Pike, starting 4100' north of Old Hickory Blvd to Knight Drive in Davidson County. This request, by Garney Construction is to open-cut for installation of 16" water main with service lines renewals.

East and Middle Tennessee

BLEDSON COUNTY, SR 101 (Lantana Road) bridge repair project over Beaver Dam Creek (LM 6.39): Work on Phase 1 of this project has begun, and traffic has been shifted from the westbound to the eastbound lane. *The bridge has been reduced to one 10' travel lane*, and it is being maintained and controlled by a temporary signal for the safety of the traveling public. Estimated project completion date is September 2012.

BRADLEY COUNTY, SR-60 (Dalton Pike) road widening from near Gilliland Road to U.S. 64 (SR-311): The contractor continues work on the project. Warning signs are posted and flaggers will be present to assist with traffic control. Estimated project completion date is June 2012.

BRADLEY COUNTY, SR-60 construction of two concrete box bridges over Greasy Creek (LM 21.02) and Branch Creek (LM 24.28) including grading, drainage and paving: Work continues on both the Georgetown and Hopewell ends of the project. Traffic is using a temporary detour while culvert construction takes place. Traffic flow should have minimal interruptions. Estimated project completion date is April 2012.

BRADLEY COUNTY, SR-60 North installation of an overhead sign structure at LM 12.68.: During this period, the contractor will be installing an overhead sign over the U.S. 64 Exit. This is a daytime operation that will take place during the hours of 9AM and 3PM EST. Estimated project completion date is February 2012.

CANNON COUNTY, U.S. 70S (SR-1) construction of a concrete I-Beam bridge over Hill Creek (LM 7.23), including grading, drainage and paving: There will be no long-term lane closures as a result of this project. The existing bridge will remain open until construction of a new adjacent structure. Traffic lanes across the bridge are 11 feet wide. The bridge will periodically be down to one lane this week as the contractor sets bridge beams. The contractor may have intermittent short-term lane closures to move equipment. Flaggers will be present to assist with traffic control when



necessary. Estimated project completion date is November 2012.

CLAY / OVERTON COUNTY, SR-52 grading, drainage, paving, and construction of five bridges and retaining wall from existing SR-52 (LM 24.66) to 0.4 mile east of Overton County Line (LM 0.4): The contractor is currently constructing the bridge at Wet Mill Creek and performing grading operations. . They are also laying base stone. There are no lane closures scheduled at this time. The contractor is using a flagging operation in order to navigate construction equipment through the project as needed. Estimated project completion date is November 2012.

CLAY COUNTY, SR-52 grading, drainage, and paving from west of existing SR-53 to existing SR-52: Construction signs are posted on SR-52 and James White Road. The contractor is currently performing grading and blasting operations north of Poor House Ridge Rd. to South of SR-53. Traffic has been relocated onto new alignment of Pinkley Ave. at the entrance to the Cumberland River Hospital. Haul trucks and equipment will be entering and exiting SR-53 at SR-52 and the entrance to the Cumberland River Hospital. Haul trucks will be crossing existing State Route 52 at new State Route 52. Flaggers will assist with traffic control as needed. Traffic on James White Road has been switched to a temporary detour. Estimated project completion date is September 2014.

CLAY COUNTY, SR-52 bridge construction over New Hope Branch beginning east of New Hope Branch (LM 15.75) to the Cumberland River (LM 17.49), including grading drainage and paving: The contractor is constructing new bridge and performing grading operations. There are no lane closures scheduled at this time. The contractor is using a flagging operation to navigate construction equipment through the project. Estimated project completion date is January 2012.

CLAY COUNTY, SR-53 resurfacing from the Obey River Bridge (LM 8.04) to north of Lick Creek Rd. (LM 12.91): The contractor will be performing resurfacing work. Traffic will be navigated through the project using a flagging operation. Estimated completion date is January 2012.

COFFEE COUNTY, U.S. 41 (SR-2) construction of a welded steel girder bridge over the Duck River (LM 12.72) including grading, drainage, and paving: (Recovery Act Project) The contractor is currently clearing, relocating utilities and constructing the first phase of the bridge. The contractor is using a flagging operation to navigate construction equipment through the project. Estimated project completion date is May 2012.

CUMBERLAND COUNTY, SR-101 (Lantana Rd.) widening project, including grading, drainage, installation of signals and paving from SR-282 (Dunbar Rd.) to SR-392 (Miller Ave.): The contractor will be performing grading activities, paving and utility relocation. There are several traffic shifts throughout the job to allow grade work to continue. Two lanes of traffic (one in each direction) have been switched to the new alignment from Dorton Road to Miller Avenue with new signal lights at Miller Avenue. Dorton Road will remain open as the connector between the new alignment and existing Lantana Road, but now will be a side street (with stop signs as you approach the new alignment). The right turn lane from North Lantana Road to South Miller Avenue has been temporarily closed to allow widening of Miller Avenue. West Adams Street is open to traffic. There may be short lane closures and temporary lane stoppages on SR-282, SR-101 and SR-392 for utility relocation, paving and grading activities. Estimated project completion date is July 2012.



CUMBERLAND COUNTY, U.S. 70 (SR-1) construction of a concrete Bulb-Tee bridge over Daddy's Creek (LM 21.94), including grading, drainage and paving: Construction signs have been installed. Two-way traffic is being maintained on the existing bridge as construction activities are in progress for the new adjacent structure. Estimated project completion date is May 2013.

DEKALB COUNTY, SR-56 bridge rehabilitation project (Hurricane Bridge) over Caney Fork River (LM 15.40): *The bridge currently is down to only one lane of traffic, and it is being maintained and controlled by a temporary signal for the safety of the traveling public. The current weight postings of 10 tons for two-axle vehicles and 18 tons for vehicles with three or more axles will remain in effect and will be strictly enforced. This will allow for work adjacent to the north side of the bridge to continue. Further temporary lane shifts may be implemented by flaggers on an "as needed" basis to facilitate work as it progresses. Estimated project completion date is October 2013.*

FENTRESS COUNTY, SR-52 construction of a concrete Bulb-Tee beam bridge over the East Fork of the Obey River (LM 5.23), including grading, drainage and paving: The contractor is constructing a new bridge and performing grading operations and laying base stone. There are no lane closures on this project at this time. Estimated completion date is January 2012.

GRUNDY COUNTY, SR-56, construction of a precast structure over Firescald Creek (LM 21.30), including grading, drainage, and paving: (Recovery Act Project) The contractor is currently performing bridge work on the project. There are no lane closures scheduled at this time. Estimated project completion date is January 2012.

HAMILTON COUNTY, I-24 resurfacing beginning west of Chattanooga Creek (LM 6.18 / MM 177) to near Crest Rd. (LM 11.35 / MM 183), including bridge deck repair: The contractor has completed all contract items. The contractor may need either one lane or two lanes closed (only 10PM-5AM) to address punchlist items. At least one lane of traffic will be maintained at all times. THP will assist with traffic control. Estimated project completion date is January 2012.

HAMILTON COUNTY, I-75 design-build project from Enterprise South interchange (Exit 9) to SR-317 (Apison Pike) at Old Lee Hwy.: The contractor is constructing the new bridge to connect the interchange at Exit 9 to SR-317 at Old Lee Hwy. Estimated completion date is January 2012.

HAMILTON COUNTY, U.S. 27 (SR-29) reconstruction project from Manufacturers Road (Olgiati Bridge over the Tennessee River) to U.S. 127 (SR-8, Signal Mtn. Blvd.): *The contractor has implemented a new traffic configuration on U.S. 27 South at the bridge over Signal Mtn. Blvd. and permanent ramp closures on U.S. 27 South at Manning Street and Whitehall Road. Vehicles on U.S. 27 South now merge into one lane on the bridge over Signal Mtn. Blvd., while vehicles entering U.S. 27 South from Signal Mtn. Blvd. are using a dedicated lane to access the corridor. Crews are currently working at night between the hours of 7PM to 6AM installing median barrier walls and restriping the pavement as part of their traffic control on the project. They will soon begin work on widening several bridges and building retaining walls along U.S. 27 South. All work is weather permitting. At least one lane in each direction will remain open to traffic at all times. THP will assist with traffic control as necessary. Estimated completion date is October 2014.*



HAMILTON COUNTY, College Drive East widening project from west of Sunkist Terrace to SR-317 (Apison Pike): The contractor will be working on College Drive East throughout the project area placing barrier rail and installing erosion control items between 7AM- 6PM Monday through Saturday. Flaggers will be in place to assist with traffic control. Estimated project completion date is July 2012.

HAMILTON COUNTY, SR-60 construction of concrete slab bridge over branch (LM 0.44): (This project is near the Meigs County Line.) The contractor may be performing work throughout the project area between 7AM-6PM Monday through Saturday. Flaggers will assist with traffic control. Estimated project completion date is January 2012.

HAMILTON COUNTY, U.S. 11 (SR-2, Cummings Hwy.) construction of concrete bulb-tee beam bridge over Lookout Creek (LM 3.64) including grading, drainage and paving: The contractor will be implementing temporary lane closures or shifts between 9AM-3PM Monday through Saturday in the work zone for bridge construction. Flaggers will be in place to assist with traffic control. Estimated project completion date is January 2012.

HAMILTON COUNTY, Shallowford Road construction of concrete Bulb-Tee beam bridge over South Chickamauga Creek (LM 4.01), including grading drainage, and paving: The contractor is constructing the new bridge and performing grading operations. There will be no long-term lane closures as a result of this project. Traffic has been shifted to Phase 1 of the new bridge while the original bridge is demolished and Phase 2 is completed. The contractor may have intermittent short-term lane closures to perform bridge work during non-peak hours. On Thursday, January 19 and Friday, January 20, the contractor will have a lane closure from 9 AM until 3 PM on Shallowford Road Eastbound at the bridge over South Chickamauga Creek to install light fixtures on the bridge. The bridge will be down to one lane, and flaggers will assist with traffic control as needed. Estimated project completion date is June 2012.

HAMILTON COUNTY, U.S. 11 (SR-2, Lee Highway) construction of a concrete box beam bridge over the CSX Railroad (LM 16.25), including grading, drainage and paving: The contractor is performing erosion control measurements, grading operations and constructing the new bridge. There will be no long-term lane closures as a result of this project. The existing bridge will remain open until construction of a new adjacent structure is complete. The contractor may have intermittent short-term lane closures to perform bridge work during non-peak hours. The contractor will have one lane of traffic closed on U.S. 11/Lee Hwy. northbound and southbound at the bridge to shift barrier rail over to finish the grading and paving for Phase I of the project. These lanes will remain closed until traffic has been shifted. One 12' lane of traffic in each direction will be open at all times. Flaggers will assist with traffic control as needed. Estimated project completion date is June 2012.

Hamilton County, U.S. 127 (SR-8) resurfacing beginning south of Glendale Drive (LM 14.03) to Miles Road (LM 18.87): This work is complete pending final inspection. Estimated project completion date is January 2012.

Jackson County, SR-135 construction of a concrete box bridge over Keeling Branch (LM 17.62), including grading, drainage, and paving: This project is complete pending final inspection.



Jackson County, Big Bottom Road construction of a concrete I-beam bridge over Brimstone Creek (LM 10.36), including grading, drainage, and paving: The existing bridge has been removed. Detour signs are in place for local traffic. Estimated project completion date is June 2012.

MARION COUNTY, I-24 at Exit 152 construction of a concrete Bulb-Tee beam bridge on U.S. 72 (SR-27) including grading, drainage, and paving: The contractor continues work on the bridge. Any interstate lane closures on I-24 will be at nighttime between 6PM-6AM. Flaggers and THP will assist with traffic control as needed. Estimated project completion date is September 2012.

Marion County, u.s. 41 (U.S. 64, U.S. 72, SR-2) replacement of the truss bridge over the Tennessee River at Nickajack Lake (LM 21.14) with a multi-span steel plate girder bridge: The truss bridge is now closed to all through traffic until the new adjacent bridge currently under construction is completed. TDOT will inspect the existing bridge once the new piers are constructed to determine if it can be re-opened prior to completion of the new bridge. A detour route that adds an additional 1.5 miles to the current route is posted. Estimated project completion date is February 2014.

MCMINN COUNTY, SR-30 widening project, including grading, drainage, construction of a concrete box beam bridge and a retaining wall, including signal installation, from Athens City Limits to east of County Road 609: Traffic will be detoured to the eastbound lanes of the new alignment from the beginning of the project to Allen Circle. Speed limit reduction signs from 45 MPH to 35 MPH continue to be posted throughout the detour from County Road 552 to the end of the project. There will be temporary lane closures during blasting and logging operations. Flaggers will assist with traffic control as needed. Estimated project completion is May 2012.

McMinn County, SR-163 resurfacing from U.S. 11 (SR-2/LM 2.45) to west of Piney Grove Rd. (LM 8.95): The contractor has started installing guardrail on this project. One lane will be temporarily closed with a shadow truck leading traffic in both directions around the work zone. The contractor will be working Monday-Saturday during daytime hours. At least one lane of traffic will be maintained at all times. Estimated project completion is January 2012.

MEIGS COUNTY, SR-30 relocation beginning east of the Tennessee River to west of SR-58: Work has begun on this project. Traffic will not be affected at this time. Flaggers will assist with traffic control as needed. Estimated project completion is October 2013.

OVERTON COUNTY, SR-84 construction of two concrete Bulb-Tee beam bridges, including grading, drainage and paving beginning near existing SR-85 (Windle Road) to SR-84: The operation to construct a new bridge is currently underway. The contractor periodically will have traffic down to one lane. One of the main line traffic lanes will be closed by the use of barrels during this time. A flagging operation is being used to navigate traffic through the project. Estimated completion date is September 2013.

POLK COUNTY, U.S. 411 (SR-33) grading, drainage, construction of three bridges, and paving beginning 0.23 miles south of Lowery Road and extending to 0.32 miles south of Welcome Valley Road: This project is complete pending final inspection. Estimated project completion date is January 2012.



POLK COUNTY, U.S. 411 (SR-33) grading, drainage, construction of three concrete Bulb-Tee beam bridges, and paving beginning at the Benton City Limits and extending to SR-30: (Recovery Act Project) The contractor is currently relocating utilities, grading, and installing structures. The contractor is using a flagging operation to navigate construction equipment through the project. Estimated project completion date is November 2012.

POLK COUNTY, U.S. 64 (SR-40) rehabilitation of bridge over Brush Creek (LM 23.04): Traffic signals have been installed at each end of the bridge to regulate the flow of traffic through the area. The contractor has moved traffic to the newly paved side of the bridge. A one 11'--lane traffic operation is currently in effect. This one-lane traffic operation will remain in place while the repairs to the bridge are being completed. Delays are possible and wide loads cannot pass across the Brush Creek Bridge. Estimated project completion date is May 2012.

RHEA COUNTY, SR-29 (U.S. 27) rehabilitation of bridge over Richland Creek (LM 5.58): The project is complete pending final inspection. Estimated project completion date is January 2012.

RHEA COUNTY, SR-29 entrance to Bryan College (Landes Way): Traffic signals are in operating mode. With the opening of Landes Way, 11th Avenue between Richland Street and SR 29 has been permanently closed. The project is awaiting final inspection. Estimated project completion date is January 2012.

SEQUATCHIE / VAN BUREN COUNTY, SR-111 grading, drainage and paving beginning 3,500 ft. south of SR-8 in Sequatchie County to 1,000 ft. south of SR-284 (Welchland Rd.) in Van Buren County: Work continues on the widening project on SR-111. Estimated project completion date is October 2012.

VAN BUREN COUNTY, SR-111 interchange construction project at SR-284 junction, including grading, drainage and construction of a concrete Bulb-Tee beam bridge: Traffic has been detoured from the existing SR- 284 and Baker Mountain Road to the new construction. The contractor will continue work on the bridge, the roadway and ramps. Estimated project completion date is January 2012.

WARREN COUNTY, U.S. 70S (SR-1) relocation of roadway from Centertown to Spring Valley Road including construction of two concrete Bulb-Tee beam bridges, grading, drainage, and some paving: (Recovery Act Project) Grading operation on this project is active. Crisp Springs Road is closed with signed detour. All motorists should use caution and be alert to construction equipment and vehicles on the project. Flaggers may be present on side roads. Estimated project completion date is January 2012.

WARREN COUNTY, SR-56 bridge replacement project (Beersheba St. Bridge) for construction of a concrete bulb-tee beam bridge over the Barren Fork River (LM 11.77) including grading, drainage and paving: There will be no long-term lane closures as a result of this project. Traffic has been shifted to Phase 1 of the new bridge while the original bridge is completely demolished and Phase 2 is completed. Two 10.5' travel lanes are open on the new structure. Motorists should use caution and be aware of the narrow lanes. The contractor may have intermittent short-term lane closures to move equipment. Flaggers will be present to assist with traffic control. Estimated project completion date is July 2012.



WARREN COUNTY, SR-286 bridge replacement project for construction of a concrete bulb-tee beam bridge over Big Hickory Creek (LM 0.59) including grading, drainage and paving: (Recovery Act Project) There will be no long-term lane closures as a result of this project. The existing bridge is down to one 12'-lane and traffic is controlled by signalization. Motorists should expect short delays. The contractor may have intermittent short-term lane closures to move equipment. Flaggers will be present to assist with traffic control. Estimated project completion date is July 2012.

WHITE COUNTY, SR-111 construction of a concrete Bulb-Tee beam bridge, including grading, drainage and paving at SR-135 junction: The contractor will set barrier rail and stripe the road on the southbound side of SR-111. The possibility for blasting exists daily on weekdays between the hours of 10AM and 2PM. During blasting, traffic will be paced for approximately 15 to 20 minutes for safety purposes. The contractor may implement temporary lane closures on weekdays and pace traffic at various times during the hours of 6AM-6PM depending on the scope of work on SR-111 North and South between log mile 11 and 13. Flaggers will be present to assist with traffic control. Estimated completion date is May 2012.

White County, Big Bottom Road bridge replacement over Caney Fork River (LM 1.41): *The bridge is currently closed to all traffic. Temporary detours have been posted.* Estimated completion date is May 2012.

WHITE COUNTY, U.S. 70 (SR-26) resurfacing from the Dekalb County Line (LM 0.00) to east of SR-136 (LM 5.35): The contractor may implement temporary lane closures on weekdays and pace traffic at various times during the hours of 6AM-6PM depending on the scope of work on SR-26. Estimated project completion date is January 2012.

East Tennessee

BLOUNT COUNTY, TN-73 Scenic (East Lamar Alexander Parkway) at Stables Drive in Townsend: East Lamar Alexander Parkway (TN 73-Scenic) at Stables Drive, near the entrance to the Great Smoky Mountains National Park, in Townsend will be reduced to one lane controlled by a temporary traffic signal at various times for the bridge construction project on Stables Drive. Traffic on Stables Drive is also being controlled by a temporary traffic signal. Two travel lanes will be open on Scenic 73 during periods when the contractor is not present and during times when work activities are being performed on the opposite side of the Little River that do not require additional space alongside the roadway. The temporary traffic signals that are currently in place will be set to a cautionary flash during times that both lanes are available for travel. When the lane restriction is in place, the traffic signals will be activated to control the traffic movement one direction at a time. Motorists in this area should be alert for changing conditions, expect potential delays and use extreme caution in this area.

CAMPBELL COUNTY, I-75 South near Mile Marker 155.2: Motorists should be alert for nightly lane closures through this area between the hours of 7 p.m. and 6 a.m. the following morning on Sunday through Thursday nights as crews perform work on this slide repair project. Motorists should reduce speed and use extreme caution through this area.

CAMPBELL COUNTY, US25W (SR 9) Bridge between Old Jacksboro Hwy. and Cougar Ln: Motorists should be alert for workers present and use caution as crews complete final items through this bridge construction project.



CARTER COUNTY, US 321 (SR 159) over Elk River at Log Mile 7.23: US 321/State Route 159 is closed to thru traffic and detoured around this bridge replacement project. Motorists should follow signed detour route and adjust travel times accordingly.

COCKE COUNTY,

GRAINGER COUNTY, US 11W (SR 1) Bridge over Richland Creek at Log Mile 16.2 and 17.8: Motorists should be alert for a lane closures at Log Mile 16.20 (Justice Center Drive) and Log Mile 17.84 (Rocky Branch Rd) for bridge repairs. Traffic is controlled by temporary traffic signals around the clock through this bridge repair project. **Traffic loads in excess of 10 feet in width should follow the signed detour route.** Motorists should expect potential delays and use extreme caution while traveling through this area.

HAMBLEEN COUNTY, SR 32/US 25E near I-81 Interchange: Motorists should be alert for possible lane closures and flag persons directing traffic at various times through this project. Short duration traffic stops in both directions may occur daily through this project for utility and equipment crossings. Motorists should be alert for workers present and use extreme caution in this area.

HAMBLEEN COUNTY, SR 32/US 25E near College Park Drive: Motorists should be alert for possible lane closures at various times through this project. Short duration traffic stops in both directions may occur daily through this project for utility and equipment crossings. Motorists should be alert for workers present and use extreme caution in this area.

JOHNSON COUNTY, SR 67 over Doe Creek at Log Mile 5.61: State Route 67 is reduced from two lanes to one around the clock and is being controlled by a temporary traffic signal through this bridge repair project. Traffic loads wider than 12 feet are prohibited through this area and should seek alternate routes. Traffic loads with a weight in excess of 30 tons are prohibited. Dugger Hollow Road at the intersection of State Route 67 is closed and motorists should follow signed detour route. Motorists should be alert for workers present and use caution traveling through this area.

KNOX COUNTY, I-140 East near Northshore Drive (Exit 5): Motorists should be alert for shoulder closures in this area. Motorists should use caution through this area.

KNOX COUNTY, SR 1 Kingston Pike at Everett Road: Westbound Kingston Pike near Everett Road is reduced to one lane through this bridge widening project. Everett Road between the Kingston Pike intersection and Saint Andrews Drive is closed to thru traffic for most of the duration of the project. Everett Road motorists are advised to use other routessuch as Hobbs Road/Union Road and Smith Road to enter and exit this portion of Everett Road. Motorists should be alert for temporary daily lane closures on Kingston Pike eastbound between the hours of 8 a.m. and 5 p.m. as crews perform utility work. Motorists should be alert for changed conditions, workers present and use extreme caution through this area.

KNOX COUNTY, SR 62 (Oak Ridge Hwy. /Western Ave.) between Schaad Road and Copper Kettle Road: Motorists should be alert for temporary lane closures at various times throughout this widening project. Motorists traveling in this area should be alert for workers and equipment present and be alert for changing traffic conditions, detours, traffic shifts and use caution through this area. South Hinton Road between Western Avenue and Third Creek Road; Jimmy Carter Road at Western Avenue; and Beaver Ridge Road at Western Avenue are closed for construction. A short section of



Ball Camp Pike between Western Avenue and Goldenrod Street is closed for construction. Motorists should be alert for changing conditions and follow signed detour routes.

KNOX COUNTY, US 441/SR 33 Henley Bridge over Tennessee River in Downtown

Knoxville: The Henley Bridge is closed to traffic for bridge rehabilitation. Motorists should follow signed detour route using James White Parkway. *For updated project information, go to <http://www.tdot.state.tn.us/henley/>*

KNOX COUNTY, SR 158 Neyland Drive approaching the Henley Bridge: Motorists should use caution and be alert for workers and equipment in this area as work continues on the overhead Henley Bridge. *For updated project information, go to <http://www.tdot.state.tn.us/henley/>*

KNOX COUNTY, SR 158 Neyland Drive Eastbound near Leinard Lane : Motorists should be alert for a lane shift through this area as KUB contractors perform utility work. Motorists should be alert for changed traffic patterns; workers present and use extreme caution in this area.

KNOX COUNTY, SR 169 Middlebrook Pike at Henson Road: Motorists should be alert for possible temporary lane closures in both directions between 9 a.m. and 3 p.m. as crews perform work through this construction project. Motorists should be alert for workers and equipment present and use extreme caution through this area.

KNOX COUNTY, US 129 Alcoa Highway between Neyland Drive and Cherokee Trail:

On Tuesday night, January 24, 2012 through Thursday night, January 26, 2012, motorists should be alert for temporary lane closures in both directions between the hours of 8 p.m. and 5 a.m. the following mornings as crews perform median wall work in this area. Motorists should expect potential delays and use caution through this area.

MORGAN COUNTY, SR 62 between SR 29/US 27 and Petit Lane: Motorists should be alert for new traffic patterns through this project.

ROANE COUNTY, I-40 East between Mile Markers 340 and 342: Motorists should be alert for shoulder closures through this slope stabilization project. Motorists should reduce speed and use extreme caution through this area.

ROANE COUNTY, SR 1 /US 70 at Old Kingston Highway: Old Kingston Highway at the intersection with US 70 across from Country Club Road is closed as crews reconstruct this road for realignment with US 70. Motorists should follow signed detour route and use caution in this area.

ROANE COUNTY, SR 95 between Westover Drive and SR 58: Motorists should be alert for changing conditions, possible lane closures at various times and use caution through this construction project.

SEVIER COUNTY, SR 454 between Glades Road and SR 416: Motorists should be alert for a lane closure which will reduce the roadway to one lane controlled by a temporary traffic signal. Motorists should be alert for lane shifts, construction personnel and equipment present through this construction project. Motorists should use caution and expect potential delays through this area.



SEVIER COUNTY, SR 66 in Sevierville between I-40 and SR 139 (Douglas Dam Rd.):

Short duration traffic stops in both directions may occur daily Monday through Friday through this project for utility crossings. Motorists should be alert for changing conditions and expect potential delays traveling through this area.

SEVIER COUNTY, Asbury Lane over LeConte Creek at Mynatt Park in Gatlinburg:

Motorists should be alert for a lane closure with stop conditions through this bridge construction project. Intermittent short duration traffic stops in both directions may occur daily for equipment crossings.

SULLIVAN COUNTY, I-26 East and West near Mile Marker 6 (Welcome Center):

Motorists should be alert for shoulder closures, workers present, reduced speed limit and use caution in this area.

SULLIVAN COUNTY, SR 36 Bridge over CSX Railroad between I-81 and Wilmont

Drive: Motorists should be alert for new traffic patterns through this bridge repair project as crews have closed the southbound bridge and shifted all traffic to the northbound bridge. Traffic is reduced to one lane in each direction. Motorists should be alert for lane closures, lane shifts and use extreme caution through this area. Motorists should expect potential delays through this area and adjust travel times accordingly.

UNION COUNTY, Existing SR 33 Bridge over Clinch River (Norris Lake) Weight

Restrictions: The existing State Route 33 Bridge over Norris Lake is posted with weight limit restrictions and is being strictly enforced. Weight restrictions are: 5 axle vehicles are 35 tons; 3 or 4 axle vehicle is 22 tons; 2 axle vehicles are 20 tons. VEHICLES WEIGHING IN EXCESS OF THE RESTRICTED WEIGHTS WILL NOT BE PERMITTED TO CROSS THE BRIDGE AND MUST FOLLOW A DETOUR ROUTE. Motorists should use extreme caution and be prepared to stop approaching the bridge.

UNION COUNTY, SR 33 Bridge Project over Clinch River (Norris Lake):

Motorists traveling on State Route 33 crossing the bridge over Norris Lake should be alert for flag persons directing traffic across the bridge at various times for bridge work. Motorists approaching this area should reduce speeds and use extreme caution through this area.

WASHINGTON COUNTY, I-26 West near Mile Marker 14.4:

On Thursday night, January 19, 2012, motorists should be alert for a temporary lane closure between the hours of 8 p.m. and 6 a.m. the following morning as crews perform median cable rail repairs. Motorists should be alert for workers present and use caution through this area.

WASHINGTON COUNTY, US 11E between SR 36 and SR 381:

Motorists should be alert for possible lane closures through this widening project. Motorists should be alert for equipment and workers present, expect potential delays and use caution in this area.

WASHINGTON/SULLIVAN COUNTY, SR 75 between SR 36 and SR 357:

Motorists should be alert for new traffic patterns and lane shifts through this projects. Temporary daytime lane closures in both directions may occur at various times through this construction project. Motorists should reduce speeds and be alert for workers and equipment present in this area.

For counties not on this report, please go to this site and click on the county or region needed.

http://ww2.tdot.state.tn.us/tsis_org/selectcounty.asp



B. Enemy Forces

B.1 Homeland Threat Levels

Current Threat Levels at McGhee Tyson ANGB

Force Protection Condition

*****ALPHA*****

National Threat Level

ELEVATED

Airline Sector Threat Level

HIGH

Infocon

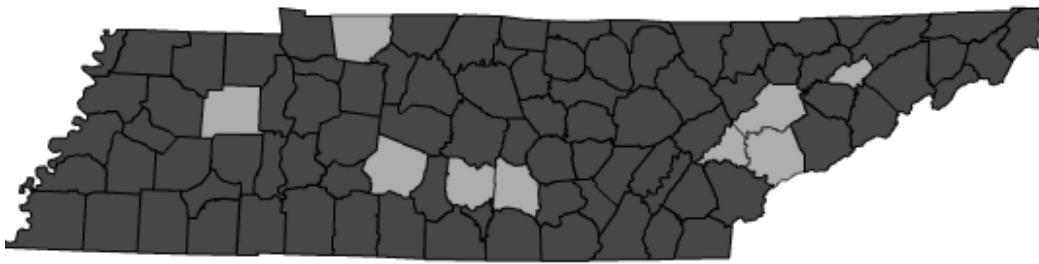
3

Report any suspicious activity to your local law enforcement agency.

B.2 Criminal Activity Impacting Tennessee

Gang Information





Less organized. Independent.



Located in Bedford, Blount, Carroll, Coffee, Hamblen, Knox, Loudon, Maury, Montgomery

Latin Kings

MEMBERS: Hispanic



GANG
COLORS

HISTORY / NOTES:

Began appearing in Tennessee in the 1980s after originating in Chicago in the 1940s.

KNOWN CRIMES:

Homicide, aggravated assault, drugs, weapons violations, vandalism, graffiti

<http://www.tennessean.com/includes/publicus/projects/projects04/about/bios.html>

- "We are doing everything we can to fight the gang problem." That's the message from Chattanooga Police Chief Bobby Dodd. He says the gang activity now is the worst he's ever seen. (18 January 2012)
<http://www.newschannel9.com/news/fight-1008248-responds-gang.html>
- Sheriff Jim Hammond told members of the Brainerd Kiwanis Club on Friday (13 Jan 2012) it is time for a get-tough stance with local gang members. He said, "We need to run them out of town, put them in jail, or send them to the funeral home." The sheriff said if the gang violence continues, many will no longer be willing to go downtown. He also said it is a threat to continued economic growth and tourism here.
http://www.chattanoogan.com/articles/article_217253.asp
- Chattanooga Mayor Ron Littlefield has named to two men to lead an anti-gang outfit, based on a Chicago program.
<http://www.wrcbtv.com/story/16437429/mayor-appoints-anti-gang-czars>
- Like other U.S., cities, Memphis has its share of organized gangs who deal drugs and commit acts of violence, and Stanton says he will try to eradicate them from the city and the region. An official announcement of the gang unit's formation is expected later this year, he said.
<http://www.tennessean.com/article/20120103/NEWS21/301030032/Prosecutor-goes-after-gangs-Memphis>
- Gov. Bill Haslam announced a coordinated plan to fight drug abuse, gangs and domestic violence in Tennessee.
<http://www.therepublic.com/view/story/09eb8f42903941bc94e2cd5ec0fd17a0/TN--Anti-Crime-Plan/>



Gang Slang. E - G

EIGHT TRAY

83

EL JALE

The job

ESE!

Hey, man

ESE VATO

Hey, dude

FERIA

Money, change.

FILA

Knife

FILERO

Knife

FLAG

Handkerchief in the color of the gang

FLYING YOUR COLORS

Wearing your gang's colors.

FOLK

Blue down Chicago based gang nation

FOUR-FIVE

45 caliber gun

FRY

Marijuana laced with embalming fluid

FRONT-IN

Talk about someone, embarrass

G-RIDE

Stolen vehicle, refers to grand theft auto

G or GANGSTER

How gang members see and describe themselves.

GAGE

Shotgun.

GANG BANGER



Gang member.

GAT

Gun.

GEEKING

Under the influence of crack cocaine

GET DOWN

Fight.

Illegal Drugs and the Drug Trade

-

Hashish Info

Hashish

Hashish consists of the THC-rich resinous material of the cannabis plant, which is collected, dried, and then compressed into a variety of forms, such as balls, cakes, or cookie-like sheets. Pieces are then broken off, placed in pipes, and smoked. The Middle East, North Africa, Pakistan, and Afghanistan are the main sources of hashish. The THC content of hashish that reached the United States, where demand is limited, averaged about 5 percent in the 1990s.

Hashish Oil

The term hash oil is used by illicit drug users and dealers, but is a misnomer in suggesting any resemblance to hashish. Hash oil is produced by extracting the cannabinoids from plant material with a solvent. The color and odor of the resulting extract will vary, depending on the type of solvent used. Current samples of hash oil, a viscous liquid ranging from amber to dark brown in color, average about 15 percent THC. In terms of its psychoactive effect, a drop or two of this liquid on a cigarette is equal to a single “joint” of marijuana.

<http://www.justice.gov/dea/concern/fentanyl.html#hashishoil>

Illegal Drug Trade Street Terms: - Courtesy National Institute on Chemical Dependency

F

- **Fachiva - heroin**
- **Factory - place where drugs are packaged, diluted, or manufactured**
- **Faded - under the influence of marijuana**
- **Fake STP - PCP**



- **Fall - arrested**
- **Fallbrook redhair - marijuana, term from Fallbrook, CA**
- **Famous dimes - crack**
- **Fantasia - dimethyltryptamine**
- **Fat bags - crack**
- **Fat Pappy - fat joint or blunt**
- **Fatty - marijuana cigarette**
- **Feed bag - container for marijuana**
- **Ferry dust - heroin**
- **Fi-do-nie - opium**
- **Fields - LSD**
- **Fiend - someone who smokes marijuana alone**
- **Fifteen cents - \$15 worth of drugs**
- **Fifty-one - crack**
- **Finajet/finaject - veterinary steroid**
- **Fine stuff - marijuana**
- **Finger - marijuana cigarette**
- **Fir - marijuana**
- **Fire - to inject a drug; crack and methamphetamine**
- **Fire it up - to smoke marijuana**
- **First line - morphine**
- **Fish scales - crack**
- **Five cent bag - \$5 worth of drugs**
- **Five C note - \$500 bill**
- **Five dollar bag - \$50 worth of drugs**
- **Fives - amphetamine**
- **Five Sack - \$5 worth marijuana (.35 grams)**
- **Fix - to inject a drug**
- **Fizzies - methadone**



- **Flag - appearance of blood in the vein**
- **Flake - cocaine**
- **Flakes - PCP**
- **Flame cooking - smoking cocaine base by putting the pipe over a stove flame**
- **Flamethrowers - cigarette laced with cocaine and heroin**
- **Flash - LSD**
- **Flashers - LSD that is very halucinagenic**
- **Flat blues - LSD**
- **Flat chunks - crack cut with benzocaine**
- **Flea powder - low purity heroin**
- **Florida snow - cocaine**
- **Flower - marijuana**
- **Flower tops - marijuana**
- **Fly Mexican airlines - to smoke marijuana**
- **Flying - under the influence of drugs**
- **Flying Triangle - type of LSD**
- **Following that cloud - searching for drugs**
- **Foilers - smoking cocaine on tin foil**
- **Foo foo stuff - heroin; cocaine**
- **Foo-foo dust - cocaine**
- **Foolish powder - heroin; cocaine**
- **Footballs - amphetamine**
- **45 Minute Psychosis - Dimethyltryptamine**
- **Forwards - amphetamine**
- **Fraho/frajo - marijuana**
- **Freebase - smoking cocaine; crack**
- **Freeze - cocaine; renege on a drug deal**
- **French blue - amphetamine**
- **French fries - crack**



- **Fresh - PCP**
- **Fresh kill - to steal some ones drugs**
- **Friend - fentanyl**
- **Fries - crack**
- **Frios - marijuana laced with PCP**
- **Frisco special - cocaine, heroin and LSD**
- **Frisco speedball - cocaine, heroin and LSD**
- **Friskie powder - cocaine**
- **Fry - crack or marijuana laced with embalming fluid or acid**
- **Fry daddy - crack and marijuana; cigarette laced with crack**
- **Frying - on LSD or Mushrooms**
- **Fu - marijuana**
- **F**ked up - high on drugs**
- **Fuel - marijuana mixed with insecticides; PCP**
- **Fuete - hypodermic needle**
- **Fuma D'Angola - marijuana Portugese term**
- **Future - Crystal**
- **Fuzz - police**

B.3 Most Wanted Lists

Up to date Most Wanted Lists are available by clicking on the hyperlink provided for each agency.

Tennessee Bureau of Investigation (TBI)

http://www.tbi.state.tn.us/Fugitives/TBI_MWD4.HTM

Federal Bureau of Investigation (FBI)

<http://www.fbi.gov/wanted.htm>

United States Marshalls (USMS)

http://www.usmarshals.gov/investigations/most_wanted/index.html

Bureau of Alcohol, Tobacco and Firearms (ATF)

<http://www.atf.gov/wanted/index.htm>

United States Drug Enforcement Agency (DEA)



<http://www.usdoj.gov/dea/fugitives/fuglist.htm>

United States Postal Service (USPS)

<http://www.usps.com/postalinspectors/wanted/wantmenu.htm>

United States Immigration and Custom Enforcement (ICE)

<http://www.ice.gov/pi/investigations/wanted/fugitives.htm>

Defense Intelligence Agency

http://www.dia.mil/site6_images/cards/index.htm

C. Friendly Forces

C.1 U.S. or Friendly Military

•

C.2 FBI – TBI – Homeland Security Contact Information

• **FBI-Joint Terrorism Task Force (JTTF)**

East TN 865-544-0751
Middle TN 615-232-7500
West TN 901-747-4300

• **State of Tennessee - Homeland Security Regional Offices**

East TN	423-318-2566	Morristown
Middle TN	931-840-4136	Columbia
West TN	731-265-7066	Jackson

• **TBI**

901 R.S. Gass Boulevard
Nashville, Tennessee 37216
Phone: 615-744-4000
Fax: 615-744-4011



C.3 Be Prepared – Zombie Novella



CDC has a fun new way of teaching the importance of emergency preparedness. Our new graphic novel, "Preparedness 101: Zombie Pandemic" demonstrates the **importance of being prepared** in an entertaining way that people of all ages will enjoy. Readers follow Todd, Julie, and their dog Max as a strange new disease begins spreading, turning ordinary people into zombies. Stick around to the end for a surprising twist that will drive home the importance of being prepared for any emergency. Included in the novel is a Preparedness Checklist so that readers can get their family, workplace, or school ready before disaster strikes.

http://www.cdc.gov/phpr/zombies_novella.htm

3. **Current status of resources within staff area of responsibility.**

- Manpower - Seriously undermanned.
- Equipment/Gear – Inadequate, limited, or non-existent. This situation is exacerbated by a lack of funding to procure equipment or gear.

4. **Comparison of requirements versus capabilities and recommended solutions.**

- All Regiments continue to be seriously undermanned. .
- While capabilities continue to improve with training, any deployment to aid in natural or man-made disasters would be limited with the current manpower.

5. **Analysis**

- Continue on current course of training
- Continue to find, recruit and retain qualified personnel

6. **Comparison.**

- None Applicable

7. **Recommendations and Conclusions**

- All Regiments should:
 - Attend their AO's monthly Local Emergency Planning Committee (LEPC) meetings
 - Attend their AO's monthly Tennessee Military Affairs Council (TMAC) meetings.
 - Develop and/or enhance relationships with:
 - Emergency Management Agencies within its area of responsibility.
 - City/County Fire Departments and Police/Sheriffs Departments within its area of responsibility.
 - Encourage all members to:



- Obtain their HAM Technician license or upgrade their HAM license to General or Extra class
- Obtain their Military Emergency Management Specialist (MEMS) qualification. <http://www.sgaus.org/MEMS.html>
- **Become Community Emergency Response Team (CERT) qualified.** <https://www.citizencorps.gov/cert/about.shtm>
- Obtain and maintain First Aid, CPR and AED certifications.
- Attend disaster related support courses offered by the Red Cross or other agencies.
- Start National Integration Center (NIC) Incident Management Systems Division Home NIMS/NIC training. <http://www.fema.gov/emergency/nims/faq/training.shtm>
- Continue training to support the Tennessee Emergency Management Agency (TEMA).
- Emphasize personal readiness
- Continue to recruit and retain quality members

